

The South Dakota Policy Academy Team adopted the following Vision Statement:

Create a comprehensive, flexible, individual-based, culturally appropriate, and outcome-based system for persons who are chronically homeless, homeless, or at risk of homelessness by maximizing use of existing mainstream resources, improving coordination across service and housing delivery systems, and identifying new resources.

The following tables outline our priorities, goals, and action steps to accomplish this. Much has been accomplished since we have returned from the Policy Academy in May. The policy academy team has been successfully merged with the standing Policy and Advisory Committee (PAC) for the statewide Homeless Consortium to alleviate the need for two separate entities. The Governor formed the Interagency Council on Homelessness in September consisting of cabinet level staff or their designees. That group held its first meeting in November and again met with the South Dakota Homeless Consortium (SDHC) and the PAC in January to learn of existing programs and problems that exist in the system. The SDHC has adopted the goals as established by the Policy Academy team and continues to update and clarify these goals as new issues arise and new information comes to light. This is very much a working document.

Because the Policy Academy workgroup was blended with the PAC, meetings are held regularly both as a part of the statewide consortium and separately as the PAC needs to in order to address policy issues. SDHC meetings are held monthly, either over the Dakota Digital Network (to save on travel costs and time) face to face (approximately once a quarter).

The SWOT Analysis has not been updated since the May meeting in Chicago. Other issues are addressed within the goals. Although much has been accomplished, it is clear that much has yet to be done. We appreciate the opportunity to work with the Policy Academy and anticipate that we will need additional technical assistance in the future if it is still available.

**South Dakota Goals as presented to the Policy Academy
January 30, 2004**

Priority: Enhance policy and planning infrastructure	Action Steps ("How" are you to go about accomplishing it)	Responsible Person/Organization ("Who" is responsible for accomplishing it)	Target Dates (mo/yr it will be accomplished)	Action Taken
Goal A: Quantify the scope and cost of chronic homelessness (social costs)	i. Obtain state-specific data on homeless veterans from the federal Veterans Administration (CHALENG survey from the VA)	SDHC Information Committee/Lisa Bondy/Sheldon Schelling	Feb 2003	
	ii. Fast track development of Homeless Management Information System (HMIS)	SDHC Information Com./Funding Committee/Lisa Bondy	Oct 2003	Hosted Vendors in Oct / not funded in HUD COC for 2003
	iii. Ask for key data from public entities and community-based organizations (i.e., churches, shelters, law enforcement, etc.)	SDHC Information Committee/Lisa Bondy Vona Johnson/Ivy Allard	Aug 2003	In the process of gathering cost of chronic homelessness 12/3-present
	iv. Approach the state public health department about encounter data.	SDHC Information Committee/ Lisa Bondy	Jan 2004	Discussed at ICH meeting 1/4
	v. Engage college students – internships.	SDHC Information Committee/ Lisa Bondy	Jan 2005	

<p>Goal B: Encourage the establishment of a statewide Interagency Council on the Homeless to shape overall policy direction at the State level.</p>	<p>i. Encourage the development of an Interagency Council on the Homeless with the Governor.</p> <p>ii. Provide a list to the Interagency council that the Consortium would like them to address.</p>	<p>Dustin Johnson</p> <p>SDHC</p>	<p>Aug 2003</p> <p>Jan 2004</p>	<p>Governor signed proclamation 9/3</p> <p>Held joint meeting with ICH 1/4</p>
<p>Goal C: Expand the South Dakota Homeless Consortium to include consumers, providers, and resources throughout all geographic areas of the State to establish common priorities, encourage effective public policy, and link local needs with limited public resources.</p>	<p>i. Identify current efforts/stakeholders (i.e., Academy team, consortium, interagency council, etc.)</p> <p>ii. Encourage localities to establish or reinvigorate coalitions of homeless and at-risk providers, mainstream resources, and business leaders, and consumers</p> <p>iii. Build linkages to existing system planning infrastructures</p> <p>a) Mental Health Planning and Advisory Councils</p> <p>b) Substance Abuse Advisory Council</p> <p>c) Corrections Advisory</p>	<p>PAC/ Vona Johnson</p> <p>SDHC members at various local meetings/ Vona Johnson</p> <p>Kim Malsam-Rysdon/ Gib Sudbeck/Vona Johnson</p>	<p>Aug 2003</p> <p>Dec 2003</p> <p>Feb 2004</p>	<p>Initial list started, will finalize in March 2004</p> <p>Discussed at 12/3 meeting, will continue to work on</p>

	Council			
Goal D. Elevate chronic homelessness as a public policy issue.	i. Link chronic homelessness with SAMHSA Recovery Month activities	SDHC Outreach Committee/ Kim/Lisa	Sep 2003	
	ii. Participate in Annual Homeless Awareness Week. Get homeless and former homeless people involved in event.	SDHC Outreach Committee/ Lisa/ Local coalitions	Nov 2003	The two local coalitions held events.
	iii. Develop traveling picture display to show "The Faces of Homelessness in South Dakota."	SDHC Outreach Committee/ Lisa	Jan 2005	
	iv. Develop Public Service Announcements with "famous" South Dakotans as spokespersons.	SDHC Outreach Committee/ Lisa	Jun 2005	
	v. Pay It Forward (Sioux Falls)	Sioux Empire Homeless Coalition	Nov 2003	Starry Night event held in Nov. Other actions ongoing.
Priority: Ensure an adequate supply of affordable housing, shelter, and mainstream service options.	Action Steps ("How" are you to go about accomplishing it)	Responsible Person/Organization ("Who" is responsible for accomplishing it)	Target Dates (mo/yr it will be accomplished)	Action Taken
Goal A: Establish a baseline inventory of existing housing options,	i. Determine service base of providers.	PAC/SDHC	Mar 2004	

mainstream services, and funding sources	ii. Determine who the stakeholders are.	PAC/SDHC	Feb 2004	
	iii. Determine what the funding sources are.	PAC/SDHC	Apr 2004	
Goal B: Identify successful supportive housing models (financing and service delivery) and develop appropriate programs/projects to fit the identified needs.	i. Research possible models through the Corporation for Supportive Housing, the National Alliance to End Homelessness, and others that have potential models to evaluate.	PAC/SDHC members	Nov 2003	A number of models have been identified as possible solutions for specific areas. Funding is being pursued. Other models will be evaluated as needed.
	ii. Encourage the development of programs that will address the housing needs of the chronic homeless.	SDHC/SDHDA/Black Hills Region Homeless Coalition/Sioux Empire Homeless Coalition	Jul 2004	
Goal C: Identify and leverage all funding sources/financing mechanisms (existing and new).	i. Develop a plan that will maximize use of existing funds directly allocated to homelessness (direct)	SDHC/Sioux Empire Homeless Coalition/Black Hills Homeless Coalition	Apr 2004	Ongoing discussions are being held – solutions are being considered.
	ii. Leverage other existing programs/funds that could be applied to homelessness (indirect)	SDHC/Sioux Empire Homeless Coalition/Black Hills Homeless Coalition	Jan 2004	
	iii. Identify untapped funding streams to support model	SDHC/Sioux Empire Homeless	Mar 2004	

	supportive housing programs (new)	Coalition/Black Hills Homeless Coalition		
Goal D. Target capacity expansion in rural areas.	i. Determine which rural areas would be most interested in participating on a pilot basis.	SDHC/PAC	Nov 2004	
	ii. Establish rapport with tribal representatives to determine what efforts would be supported in tribal areas.	Roger Campbell	Sep 2004	
	iii. Develop models that will work in rural areas that will take into account unique aspects of rural communities.	SDHC/PAC	Jan 2005	
Goal E. Develop Supportive Service Programs that will provide necessary supports to keep people out of homelessness.	i. Encourage the development or improvement of programs to provide vocational training to inmates.	PAC/SDHC/Labor/Corrections	Dec 2004	The current processes are currently being evaluated.
	ii. Encourage the development or improvement of programs that will reduce the recidivism of people exiting the substance abuse treatment centers.	PAC/SDHC/DHS	Dec 2004	
	iii. Encourage the development or improvement of discharge policies	PAC/Interagency Council	Mar 2005	

	<p>that will prevent people from leaving public institutions and entering homelessness.</p> <p>iv. Research and encourage the utilization of the bonding program.</p>	PAC/SDHC	June 2005	
<p>Priority: Improve coordination of housing options with treatment and prevention services to ensure a seamless continuum of care.</p>	<p>Action Steps ("How" are you to go about accomplishing it)</p>	<p>Responsible Person/Organization ("Who" is responsible for accomplishing it)</p>	<p>Target Dates (mo/yr it will be accomplished)</p>	<p>Action Taken</p>
<p>Goal A: Determine the unmet needs and areas for possible cooperation.</p>	<p>i. Set aside time at SDHC meetings to become better educated on what currently exists so that we may be able to determine what services are missing.</p> <p>ii. Establish a series of public meetings where the continuum of care process is discussed.</p> <p>iii. Encourage others to expand their mission to better fit the identified gaps.</p>	<p>PAC/SDHC</p> <p>SDHC/Vona</p> <p>PAC</p>	<p>Sep 2003</p> <p>Mar 2004</p> <p>June 2004</p>	<p>Ongoing discussions held.</p>
<p>Goal B: Foster linkages through consumer outreach, provider education.</p>	<p>i. Develop a brochure explaining services for consumers.</p> <p>ii. Develop a</p>	<p>PAC/Outreach Committee</p> <p>PAC/Outreach</p>	<p>May 2004</p> <p>Jun 2004</p>	

	<p>brochure for providers explaining the importance of networking for providers.</p> <p>iii. Sponsor a state-wide Supportive Housing/Services conference for all providers to learn about the programs available.</p>	<p>Committee</p> <p>PAC/SDHC</p>	<p>Aug 2004</p>	
<p>Goal C. Encourage the development of collaborative models (i.e. assertive community treatment, coordinated case management, etc.).</p>	<p>i. Determine what changes to the current system are necessary.</p> <p>ii. Advocate for necessary changes.</p>	<p>PAC/SDHC</p> <p>PAC</p>	<p>Mar 2004</p> <p>Jun 2004</p>	

B. Other Homelessness Goals Chart

Although much emphasis has been placed on serving the needs of the chronic homeless, an effort to serve the episodically and intermittently homeless as well has been continued using existing resources. The Sioux Empire Homeless Coalition has an ongoing meeting/brainstorming/education session that meets monthly and serves as a forum to discuss issues and solutions for that community. In addition, the Sioux Empire Homeless Coalition, with the support of the Mayor of Sioux Falls has initiated public meetings addressing homeless issues. A plan is being developed that the community will follow to resolve some outstanding issues. As a result, the development and business community has focused on the issue of homelessness and have been active in seeking solutions to the problems. Rapid City, too, has garnered a level of interest in addressing some of the outstanding homeless issues in that community. The Black Hills Homeless Coalition is actively working to reinvigorate its membership and is also developing a plan.

Progress has been made by the Information Committee in developing a plan for implementing a Statewide Homeless Management Information System

and it is hoped that a system will be purchased, installed, and available for operation within this calendar year.

A number of SDHC members have signed the newly developed Memorandum of Understanding whereby members agree to work together with other providers and mainstream resources to identify and fill existing gaps and prevent overlap of services.

(2) Following are the goals established to address homelessness beyond the chronic homeless in South Dakota:

Goal: Other Homelessness	Action Steps	Responsible Person/ Organization	Target Dates	Action Taken
Goal 1: Facilitate Coordination among concerned organizations and individuals	<ul style="list-style-type: none"> i. Continue to identify and collaborate with entities that should be included in the CoC ii. Do outreach to at least two areas of state where increased participation is needed iii. Increase participation of Native American population on and off Indian reservations iv. Encourage members who have not yet signed the MOU to do so. 	<ul style="list-style-type: none"> SDHC members SDHC members/Vona SDHC members/Roger SDHC/Lisa 	<ul style="list-style-type: none"> Jan 2004 and ongoing Aug 2004 Aug 2004 Dec 2003 and ongoing thereafter 	Ongoing efforts are being made.
Goal 2: Facilitate statewide discussion and awareness of homelessness in the state	i. Keep Homeless Consortium web page up to date to keep people informed of events and	SDHDA/Lisa	Jul 2003 and monthly thereafter	

	<p>activities</p> <p>ii. Publicize at least one meeting annually to invite non-members to participate in Consortium</p> <p>iii. Display Christmas Tree decorated with ornaments made by homeless children at State Capitol during holidays</p> <p>iv. Get personal interest success stories to the media on regular basis</p>	<p>SDHC/Vona</p> <p>SDHC/Local groups</p> <p>SDHC/Local groups</p>	<p>Nov 2003</p> <p>Nov 2003</p> <p>Jan 2004</p>	<p>The Sept 2003 meeting was marketed as will be Mar meeting.</p> <p>The tree was displayed through the holidays.</p> <p>The Pay It Forward committee is actively working on this.</p>
<p>Goal 3. Continue to seek ways to address rural homeless issues and ensure that proper supportive services are available and marketed so that homeless people can quickly move in to appropriate housing situations.</p>	<p>i. Establish open forums to discuss issues particular to rural areas.</p> <p>iii. Provide educational opportunities to providers so they can see how other communities are addressing homeless issues.</p>	<p>SDHC</p> <p>SDHC</p>	<p>Feb 2005</p> <p>Aug 2005</p>	