





Best Practices for Budgeting

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Vision: Healthy Communities, Healthy People



Agenda: Overview of Budgeting for HRSA Grants

- 1 Reasonable, Allocable and Allowable
- 2 Regulations, Legislation and Policy
- 3 Notice of Funding Opportunity (NOFO) Requirements
- 4 Differences between Standard Forms
- **5** Overview of Budget Categories & Unallowable Cost
- 6 Improper Budgeting Issues



Definitions: Allowable, Reasonable, & Allocable

Allowable – CFR §75.403 or 200.403

Program legislation, grant or other regulations, and the specific terms and conditions of the award determine whether federal funds can be used to cover a particular cost

Based on the items noted, can Federal funds be used to cover a particular cost?

Reasonable – CFR §75.404 or 200.404

A cost is reasonable if, in its nature and amount, it does not exceed that which would be incurred by a prudent person under the circumstances prevailing at the time the decision was made to incur the cost.

■ Would you, as a reasonable person, be willing to spend the amount of money requested on the item requested?

Allocable – CFR §75.405 or 200.405

A cost is allocable to Federal award if the goods or services are chargeable or assignable to that Federal award.

Is this cost necessary and directly connected to carrying out the goals and objectives of the grant?

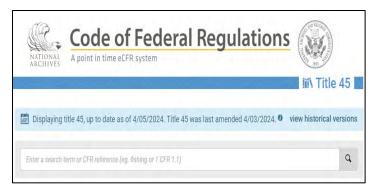




Federal Regulations, Legislation and Policy

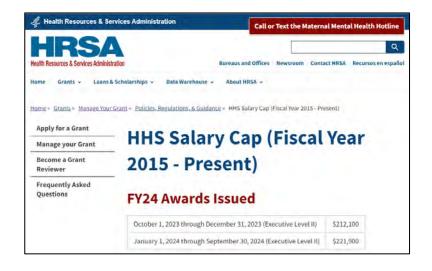
Uniform Administrative
Requirements, Cost Principles
& Audit Requirements
(45 CFR Part 75/2 CFR 200)

https://www.ecfr.gov/current/title-45/subtitle-A/subchapter-A/part-75 OR https://www.ecfr.gov/current/title-2/subtitle-A/chapter-II/part-200



Legislative Mandates in Grants Management

https://www.hrsa.gov/grants/manage-yourgrant/policies-regulations-guidance/hhs-salarycap



Notice of Funding Opportunity

https://www.hrsa.gov/grants/find-funding







Notice of Funding Opportunity

Sample of Notice of Funding Opportunity

U.S. Department of Health and Human Services



Health Resources & Services Administration

NOTICE OF FUNDING OPPORTUNITY

Fiscal Year 2023

Maternal and Child Health Bureau

Division of Home Visiting and Early Childhood Systems

Institute for Home Visiting Workforce Development and Jackie Walorski Center for Evidence-Based Case Management

Funding Opportunity Number: HRSA-23-121

Funding Opportunity Type(s): New

Assistance Listings Number: 93.870

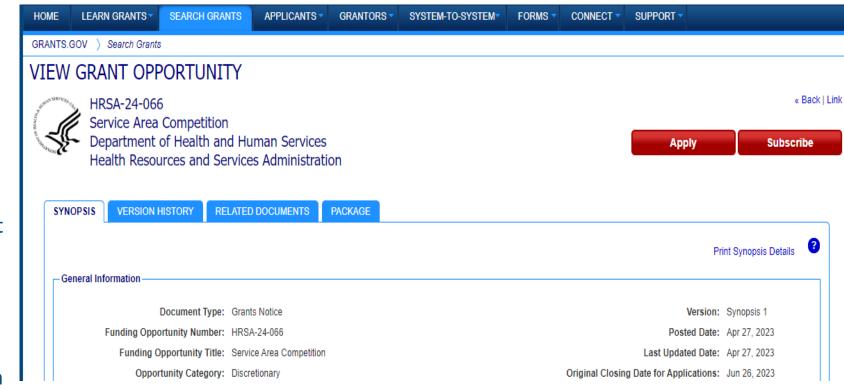




Notice of Funding Opportunities

To access HRSA's latest grant and Notice of Funding Opportunities

- Visit Grants.gov and click on Search Grants
- Select the relevant Opportunity Status, Funding Instrument Type, Eligibility, and Category
- In the Agency field, first select the "+" next to All Departments of Health and Human Services, then select the box next to Health Resources and Services Administration
- Review results and select the Funding
 Opportunity Number for more information



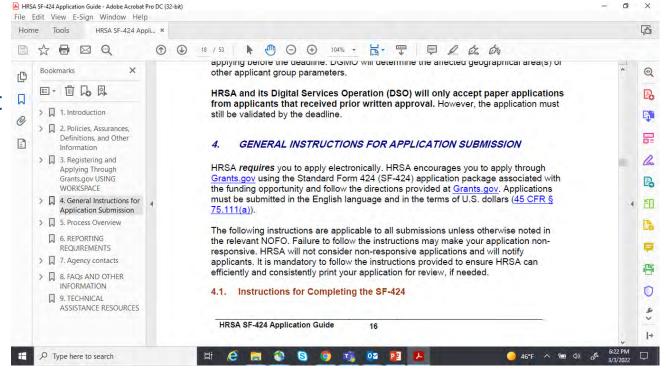




Notice of Funding Opportunity

NOFO budget responses include:

- Budget Narrative/Justification
 - Clearly stated for each year of project period
 - Describes complexity of activities and results
- Budget Costs
 - Reasonable, allowable, & allocable
 - Clearly describe program costs







Differences Between Standard Forms

Budget Categories: A Closer Look

SF-424 A Budget Categories

- Personnel
- Fringe
- Travel
- Equipment
- Supplies
- Construction/Renovation
- Contractual
- Other
- Indirect Costs

SF-424 R&R Additional Categories

- Participant/Trainee Costs:
 - Tuition/Fees/HealthInsurance
 - Stipends
 - Subsistence
- Senior Key Personnel (other than PD/PI)
- Other More Detailed Personnel Costs

SF-424 C Additional Categories

- Land, Structural, Right-of-way, Appraisal
- Relocation Expenses
- Architectural and Engineering Fees
- Project Inspection Fees
- Site Work
- Demolition and Removal
- Construction
- Equipment
- Contingencies





Differences between Standard Forms

Standard Form (SF) 424 A

- Section A Budget Summary
 - Include Fed + Non-Fed totals under the New or Revised Budget column.
- Section B Budget Categories
 - Object Class Categories include total amount requested for each cost line item
- Program Income
 - Estimated program income, cost sharing/matching, as applicable

			SECT	ION	A - BUDGET SUM	W/AF	VI			
Grant Program Catalog of Federal Function Domestic Assistance			Estimated Unobligated Funds New or Revised Budg				get			
or Activity (a)	Number (b)		Federal (c)		Non-Federal (d)		Federal (e)	Non-Federal (f)		Total (g)
1. Name of Grant		\$		\$		\$	565,940.00	\$	\$	565,940.0
2.										0.0
3.				1						0.0
4.		П				П				0.0
5. Totals		\$	0.00	\$	0.00	\$	565,940.00	\$ 0.00	\$	565,940.0
	7'-		SECTIO	ON E	B - BUDGET CATE	GOR	IES			
6. Object Class Ca	regories	(1)	Cares Supplemental	(2)	GRANT PROGRAM, F		ION OR ACTIVITY			Total (5)
a. Personnel		\$	342,050.29	10		\$		\$	\$	342,050.2
b. Fringe Be	nefits		97,997.41							97,997.4
c. Travel										0.0
d. Equipmer	nt									0.0
e. Supplies										0.0
f. Contractua	al		16,355.53							16,355.5
g. Construct	ion									0.0
h. Other										0.0
i. Total Direc	ct Charges (sum of 6a-6h)		456,403.23		0.00		0.00	0.00		456,403.2
j. Indirect Ch	narges		109,536.77							109,536.7
k. TOTALS (sum of 6i and 6j)		\$	565,940.00	\$	0.00	\$	0.00	\$ 0.00	\$	565,940.0
7. Program Income		\$		\$		\$		\$	\$	0.0



Previous Edition Usable

Prescribed by OMB Circular A-102



Differences between Standard Forms

SF-424 R&R - Research and Related

RESEARCH & RELATED BUDGET - Cumulative Budget

	Tota	iis (\$)
Section A, Senior/Key Person		
Section B, Other Personnel		
Total Number Other Personnel		
Total Salary, Wages and Fringe Benefits (A+B)		
Section C, Equipment		
Section D, Travel		
1. Domestic		
2. Foreign		
Section E, Participant/Trainee Support Costs		
1. Tuition/Fees/Health Insurance		
2. Stipends		
3. Travel		
4. Subsistence		
5. Other		
6. Number of Participants/Trainees		
0		

SF-424C – Construction

٧	iew Burden Statement			OMB Number: 4040-000 Expiration Date: 02/28/202							
		BUDGET INFORMATION	I - Construction Programs								
NO7	NOTE: Certain Federal assistance programs require additional computations to arrive at the Federal share of project costs eligible for participation. If such is the case, you will be notified.										
	COST CLASSIFICATION	a. Total Cost	b. Costs Not Allowable for Participation	c. Total Allowable Costs (Columns a-b)							
1.	Administrative and legal expenses	\$	\$	\$							
2.	Land, structures, rights-of-way, appraisals, etc.	\$	\$	\$							
3.	Relocation expenses and payments	\$	\$	\$							
4.	Architectural and engineering fees	\$	\$	\$							
5.	Other architectural and engineering fees	\$	\$	\$							
6.	Project inspection fees	\$	\$	\$							
7.	Site work	\$	\$	\$							
8.	Demolition and removal	\$	\$	\$							
9.	Construction	\$	\$	\$							
10.	Equipment	\$	\$	\$							
11.	Miscellaneous	\$	\$	\$							
12.	SUBTOTAL (sum of lines 1-11)	\$	\$	\$							
13.	Contingencies	\$	\$	\$							
14.	SUBTOTAL	\$	\$	\$							
15.	Project (program) income	\$	\$	\$							
16.	TOTAL PROJECT COSTS (subtract #15 from #14)	\$	\$	\$							





Frequently Asked Questions

- 1. Do you include both Federal and Non-Federal Funding on your SF-424A?
 - Yes, if your program requires it, such as a cost sharing requirement.
- 2. Where can you find forms like the SF-424A/C/R&R, or others?
 - All Federal forms are available at: <u>SF-424 Family | GRANTS.GOV</u>
- 3.Do I need to include all budgeted future years on the SF-424A?
 - Yes, if your grant award covers more than 1 year, you must include each support year.





Budget Narrative/Justification

 Include details for each item of cost under the budget category

Additional Documents (if applicable)

- Personnel Justification Table (discussed later)
- Equipment List

SUPPLIES	Federal Grant Year 1	Federal Grant Year 2	Non-Federal Resources (if applicable)	Total
4 laptop computers for staff @ \$X each				-
Office Supplies (\$X per month x 12 months)				-
Printing Costs (\$X.XX per brochure x 4 brochures x X,000 copies)				-
Medical Supplies (\$X.XX per visit x X,XXX visits)				-
Dental Supplies (\$X.XX per visit x X,XXX visits)				-
TOTAL SUPPLIES				-
Contractual - Include sufficient detail to justify costs.	Federal Grant Year 1	Federal Grant Year 2	Non-Federal Resources (if applicable)	Total
Pharmacy Services (\$X per contract)				-
Laboratory Services (\$X per sample x X,XXX samples)				-
Housekeeping Services (\$X per month x 12 months)				-
Ophthalmology Services (\$X per patient x XXX patients)				-
Waste Removal (\$X per month x 12 months)				-
TOTAL CONTRACTUAL				-





Personnel

HRSA needs to know who is paid on a Federal grant.

- The Personnel section of your budget justification should have the following:
 - ✓ Full name or indication of vacancy
 - ✓ Position title/role,
 - ✓ FTE
 - ✓ Annual Base salary and federal amount requested.

Each staff member also needs to have a brief description of the duties and responsibilities for their role under the respective grant program.





Poll Question #1 – Personnel Salaries and Wages

William Atlas has an annual base salary of \$250,000 which is above the federal maximum rate of \$225,700. Is the salary table presented below acceptable?

Name	Role	Total FTE		Federal Maximum Salary	•	Adjusted Base Salary	Amount of Federal Request
Jane Doe	RN	1.0	\$75,000	\$225,700	No Change Required	\$75,000	\$75,000
John Doe	LPN	0.75	\$45,000	\$225,700	No Change Required	\$45,000	\$33,750
William Atlas	CFO	0.5	\$250,000	\$225,700	Exceeds Maximum Federal Salary Rate – Adjustment Needed	\$225,700	\$112,850
Ebony Jones	MD	0.6	\$300,000.00	\$225,700	Exceeds Maximum Federal Salary Rate – Adjustment Needed	\$225,700	\$135,420

Total - \$357,020





- List the Fringe Benefits Rate
- Directly proportional to % FTE allocated to grant.
- Adjust proportionally if base salary exceeds maximum allowable salary of \$225,700.00

Fringe Benefits

List the components of your fringe benefit rate

FRINGE BENEFITS	Federal Grant Year 1	Federal Grant Year 2	Non-Federal Resources (if applicable)	Total
FICA @ XXX%				-
Medical @ XX%				-
Retirement @ XX%				-
Dental @ XX%				-
Unemployment & Workers Compensation @ XX%				-
Disability @XX%				-
TOTAL FRINGE @ XX%				-





Poll Question #2:

True or False?
Providing only the fringe benefits rate in the budget justification is sufficient.



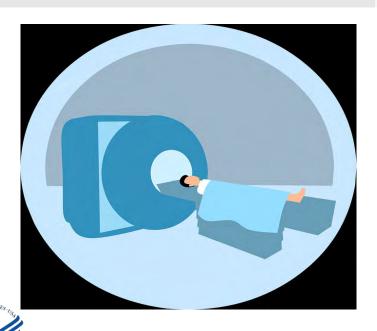


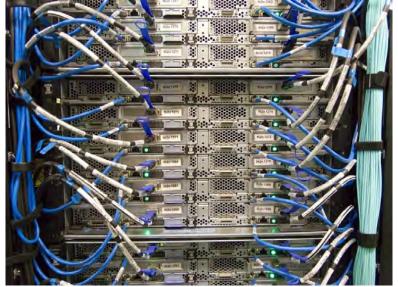
Equipment

Uniform Guidance §75.320 Or 2 CFR 200.313 (e)

Equipment – tangible personal property (includes IT systems):

- Useful life of >1 year, and
- Per-unit acquisition cost ≥\$10,000









EQUIPMENT LIST FORM

FOR HRSA USE ONLY

DEPARTMENT Health Reso	Grant Number		Application Tracking Number				
EQUIP	MENT LIST (AS APPLICABLE)						
Instructions							
Equipment costs entered here should be consistent with those provided in the Budget Narrative and SF-424A Budget Information Form. Equipment means tangible personal property (including information technology systems) having a useful life of more than one year and a per-unit acquisition cost which equals or exceeds \$10,000. Equipment that does not meet the \$10,000 threshold should be considered supplies and should not be entered on this form.							
Туре	Description	Unit Price	Quantity	Total Price			
[_] Clinical							
[_] Clinical							
Non Clinical							
[_] Clinical							
Non Clinical							
[_] Clinical							
Non Clinical							
[_] Clinical							
[_] Non Clinical							
		TOTAL					







Travel

Local Travel Example:

Reimbursable employee mileage:

• \$0.70/mile x 10 miles/trip x 25 trips

Total = \$175



Long Distance Travel

Example:

4 staff attend a conference in Denver:

- 4 flights x \$350/flight = \$1,400;
- 3 nights hotel @ \$125/night for 4 staff = \$1,500
- Per diem @\$65/day for 4 staff x 4 days = \$1,040
- Car rental @\$100/day x 4 days = \$400

Total = \$4,340





Supplies

All tangible personal property other than those described in Equipment.

75.321 or 2 CFR 200.314 (a)

SUPPLIES	Federal Grant	Federal Grant	Total
	Year 1	Year 2	
4 laptop computers for staff at \$X each			
Office Supplies (pens, paper, etc.) \$X per month X 12 months			
Printing Costs (\$X.XX per brochure x 4 brochures x 100 copies			
Medical Supplies (gloves, prep pads, etc.) \$X.XX per visit x 100 visits			
Dental Supplies (face masks, mouth solution, etc.) \$X.XX per visit x 100 visits			
TOTAL SUPPLIES			





Contractual

Consult the NOFO for requirements

- a clear explanation for the purpose of each contract and how the contract relates to the project goals and objectives
- an explanation on how the costs were calculated, including a salary rate table if applicable,
- and the specific contract deliverables





Poll Question #3:

A grantee is asking for 100% of their office rent to be paid by HRSA but are using half of the building for another grant project with a different agency. Is 100% of the rent allocable to the HRSA grant?

- Yes
- No





Other Costs

Includes all costs that do not fit into any other category.

Provide explanation for each cost –

- EHR provider licenses
- Recruitment
- Dues, etc.
- Training

Note:

Rent, utilities, audits, and insurance may fall in Other category if not included in approved indirect cost rate.

OTHER – Include detailed justification. Note: Federal funding CANNOT support fundraising, or lobbying costs.	Federal Grant Year 1	Federal Grant Year 2	Non-Federal Resources (if applicable)	Total
EHR provider licenses \$X each				-
Staff Recruitment - newspaper and Internet posting: Type of advertisement x number of ads x cost per ad				-
Audit Services with HIJ Firm				-
Membership Dues (specify membership organization and cost per each)				-
Property Insurance (\$X per month x 12 months)				-
Repairs and Maintenance on X-Ray machine - not covered by warranty (\$X per month x 12 months)				-
Rent (\$X per month x 12 months)				-
TOTAL OTHER				-





Indirect Costs

- Those costs incurred for a common or joint purpose benefitting more than one cost objective, and not readily assignable to the cost objectives specifically benefitted, without effort disproportionate to the results achieved.
- To facilitate equitable distribution of indirect expenses to the cost objectives served, it may be necessary to establish a number of pools of indirect (F&A) costs.
- Indirect (F&A) cost pools must be distributed to benefitted cost objectives on bases that will produce an equitable result in consideration of relative benefits derived.





Indirect Costs Rate Agreements (IDCRAs) Uniform Guidance §75.414 or 2 CFR 200.414

Grantees may claim indirect costs with:

- Federally negotiated indirect cost rate agreement (IDCRA)
- De Minimis Cost Rate
 (15% of Modified Total Direct Cost)
- Cost Allocation Plan

IDCs must be applied uniformly across all HRSA awards.





Program Income

Definition: Gross income earned by the Non-Federal entity that is directly generated by a supported activity or earned as a result of the Federal award during the period of performance.



Check the NOFO for details on including program income in your budget if applicable.



Overview of Unallowable Costs

- Bad Debt
- Cash Reserves/Miscellaneous Funds
- Donations and Contributions
- Entertainment
- Fundraising Costs
- Fines, Penalties
- Lobbying
- Meals ("Generally" Unallowable)
- Grant writing
- Honoraria
 - Except as payment for services rendered, such as a speaker's fee under a conference grant.







Improper Budgeting: Potential Issues

- Lower application score
- Additional terms and/or award conditions
- Delayed award of funding
- Disallowed costs
- Audit findings







Poll Question #4

What are the potential consequences of improper budgeting?

- a. Audit findings
- b. Reduction in applicant score
- C. Conditions placed on the award
- d. All of the above





Wrapping Up

Budget Documentation submitted with application

- ✓ SF-424A, SF-424C, or SF-424R&R
- ✓ Budget Narrative/Justification
- ✓ Equipment List (if applicable)
- ✓ Indirect Cost Rate Agreement





Contacts for More Information

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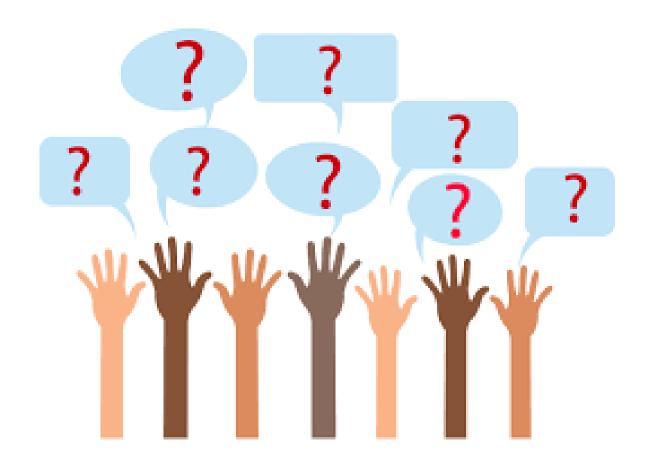
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Questions?







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